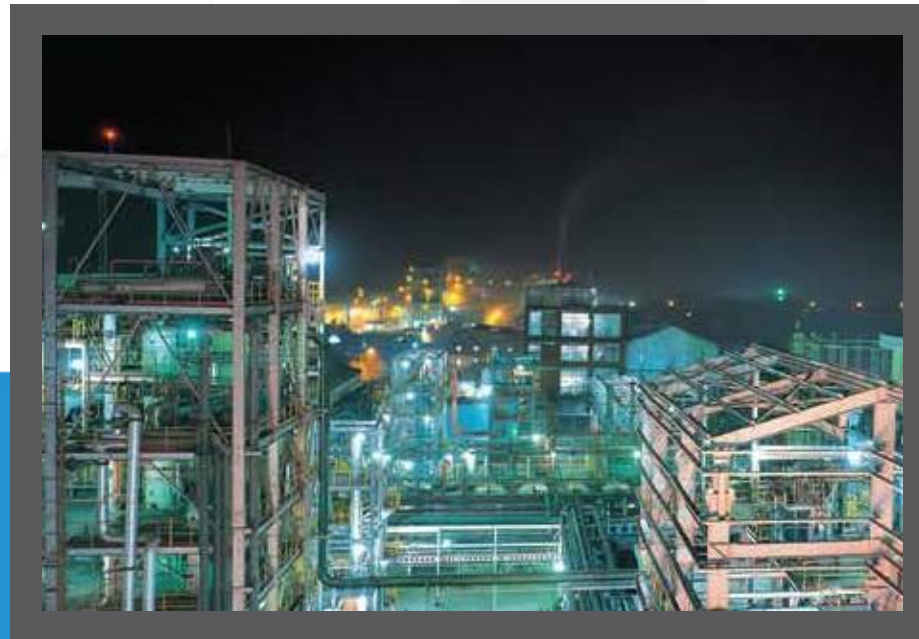




CORPORATE PRESENTATION

June 2026

DCM SHRIRAM LTD.

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OUR VISION

VIBRANT GROWTH WITH TRUST, ENERGISED EMPLOYEES & DELIGHTED CUSTOMERS

OUR VALUES

I **NTEGRITY**
Uphold ethical standards.
Be socially responsible. Deliver on promises.

A **GILITY**
Act with speed.
Adapt continuously. Deliver results.

O **PENNESS**
Encourage diverse views.
Build external orientation

C **USTOMER-CENTRICITY**
Listen to customers.
Build long lasting relationships.

N **EWNESS**
Be innovative.
Be Creative.

T **EAM WORK**
Foster collaborative working.
Promote meritocracy.
Practice empathy & humility.



DCM SHRIRAM LTD.

AN OVERVIEW OF A 137 YEAR'S OLD GROUP



Net Revenue \$135.4 bn



Agri Businesses (56%)

(Sugar & Ethanol, Shriram Farm Solutions,
Bioseed, Fertilizer)



Chemicals & Vinyl (34%)



**Building Material
Products (8%)**

(Fenesta Building Systems)



PBDIT \$16.9 bn



12 Locations



6609 Employees



PAT \$8.6 bn



**> 10X Water Harvested &
Conserved**



27% Total Energy is Green

KEY NUMBERS FOR FY 2025-26



SUSTAINED ENTREPRENEURSHIP OF OVER 137 YEARS

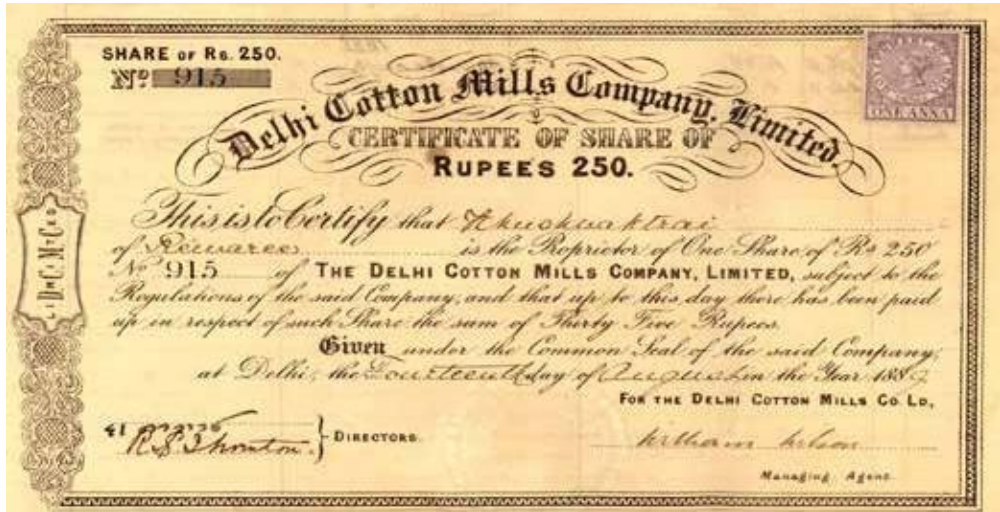


**Our Founder - Sir Shri Ram
(1884-1963)**

Sir Shri Ram was an eminent and public-spirited philanthropist, an outstanding industrialist and one of the trend-setting visionary leaders of the Indian business community.

He began as a humble worker and went on to set up one of India's largest business houses - the DCM Group.

SUSTAINED ENTREPRENEURSHIP OF OVER 137 YEARS



Delhi Cloth Mills Share Certificate in 1889



Delhi Cloth Mills aerial view in 1889



Sir Shri Ram with Gandhiji at a FICCI event



Sir Shri Ram at the SRCC inauguration in 1954

DCM SHRIRAM'S STRONG LEADERSHIP

DCM Shriram Limited is a spin-off from the trifurcation of the erstwhile DCM Group in 1990.

The Company is organized into strategic business units managed by professional CEOs under the stewardship of promoters.



Ajay S. Shriram

Chairman & Senior Managing Director



Vikram S. Shriram

Vice-Chairman & Managing Director



Ajit S. Shriram

Jt. Managing Director



Aditya A. Shriram

Deputy Managing Director

Decade Post Trifurcation 1990 to 2000



- Expanded all businesses in Kota & Bharuch except Fertilizers.
- Acquired Sugar Unit - Rupapur and expanded Sugar Unit - Ajbapur, set up two new Sugar Units (Hariawan & Loni) in the state of UP. 5th largest Sugar producer in country.
- Ventured new businesses of uPVC windows (Fenesta) and Hybrid Seeds (Bioseed), and Rural Retail (Hariyali)

Consolidation & Sustainability 2011 to 2020



- Growth capex of ₹35 billion completed in the Sugar and Chemicals businesses.
- Continue to build adjacent growth platforms through strategic acquisitions & partnerships:
 - DNV Global (53% stake): Backward integration for Fenesta.
 - HSCL (100% acquisition): Entry into advanced materials.
 - PolyTek (JV with Teknor Apex): Expansion into advanced polymer solutions.
- Strong Balance sheet supporting further investments

- Kota Complex with Fertilizer Cement & Chloro-Vinyl businesses and Swatantra Bharat Mills (SBM)
- New Caustic Soda (CS) facility in Bharuch
- Acquired Ajbapur Sugar Plant in state of UP
- Closed SBM

2001 to 2010 Scale & New Businesses



- Expansion In Bharuch - 2nd largest CS producer in the country
- Two new Ethanol Distilleries were set up in Sugar Mills
- Rationalized Rural Retail, Bioseed International and Bulk fertilizers
- Significant investments in cost optimization
- Strengthened Balance Sheet

2021 Onwards



OUR BUSINESSES



Agri Businesses

Sugar (42,400 TCD)

Co-Gen (166 MW)

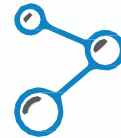
Distillery/ Ethanol (310 KLD)*
+ (250 KLD)**

Compressed Bio Gas (12 TPD)

Shriram Farm Solutions

Fertilizers (379,500 TPA)

Bioseed



Chemicals & Vinyl

Caustic Soda (2,749 TPD)

Hydrogen Peroxide (165 TPD)

Aluminum Chloride (150 TPD) (+100 TPD***)

Epichlorohydrine (ECH) (52,000 TPA)

Calcium Chloride (225 TPD)***

Epoxy Resins (33,551 TPA) (+36 KTPA Formulated
Resins)***

Stable Bleaching Powder (120 TPD)

PVC Resins (220 TPD)

Calcium carbide (112,000 TPA)

Polymer Compounds (24,050 TPA)



Building Material Products

Fenesta Building Systems – uPVC and
Aluminium Windows & Doors, Façade & Hardware



Others

Cement (400,000 TPA)

The business is supported by 383 MW coal based power plant, 166 MW Co-Gen and 50 MW (peak) (+126 MW peak***) renewable power.

*On B Heavy Molasses , **on Multifeed stock ***Under implementation

OUR PRESENCE



BUSINESS PROFILE

Agri Businesses

Net Revenue	–	75.7
PBIT	–	7.4
Capital Employed	–	46.0

Agri Output: 4 Integrated sugar complexes in State of UP (Sugar – 42,400 TCD, Power – 166 MW, Distillery – 560 KLD)

Agri Inputs: Research based specialty plant nutrition, crop protection chemicals, seeds and Urea production

3.8 lac MT Urea plant in State of Rajasthan

Chemicals & Vinyl

Net Revenue	–	46.5
PBIT	–	5.6
Capital Employed	–	54.6

Chemicals: 2nd Largest Chlor-Alkali producer (2,749 TPD) in India with operations in States of Gujarat & Rajasthan.

Vinyl: Only carbide based PVC producer (220 TPD) in India, PVC compounding plant (24K TPA)

Building Materials Products

		Fenesta
Net Revenue	–	11.1
PBIT	–	1.2
Capital Employed	–	2.2

Fenesta brand now a synonym to uPVC windows in India. Growing at more than 20% with presence in windows, system aluminium products, doors, façades and hardware

Others

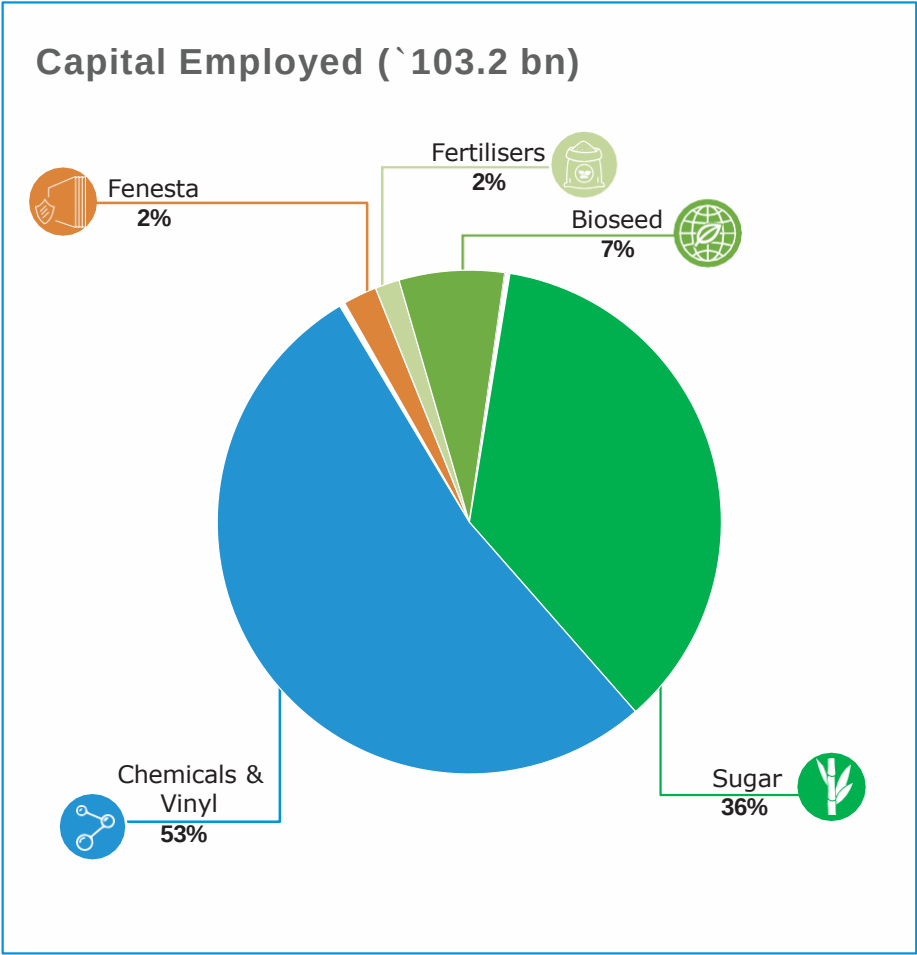
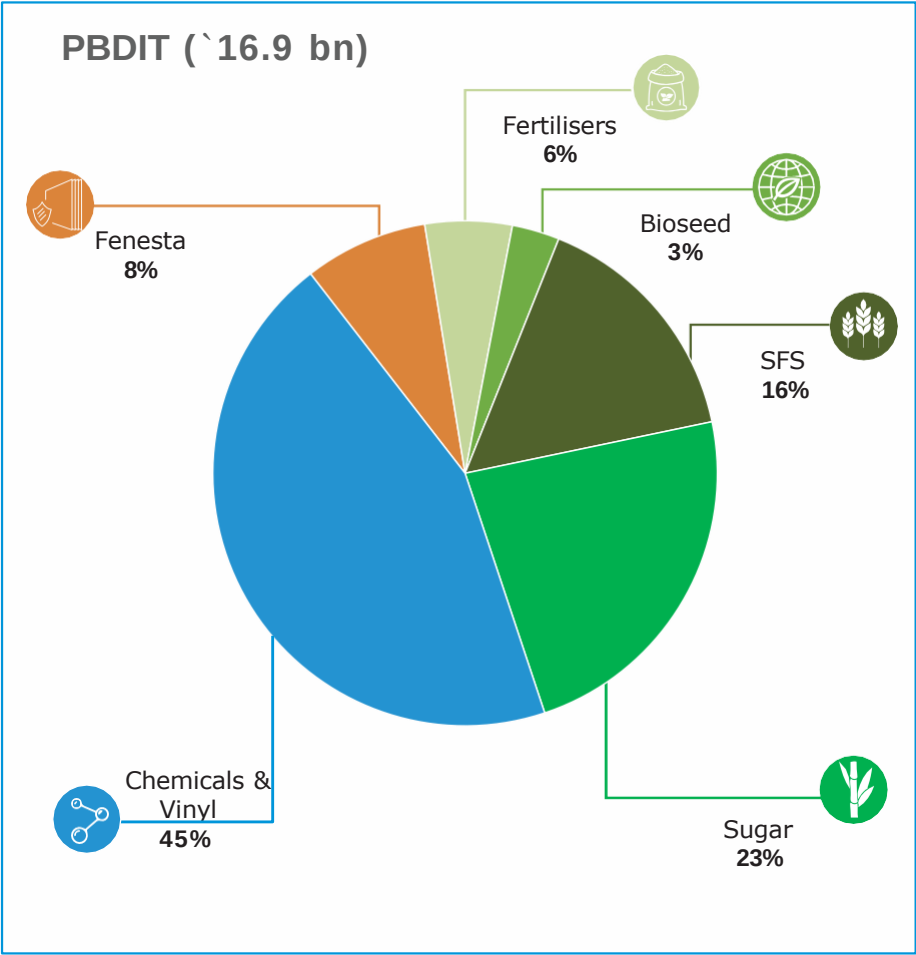
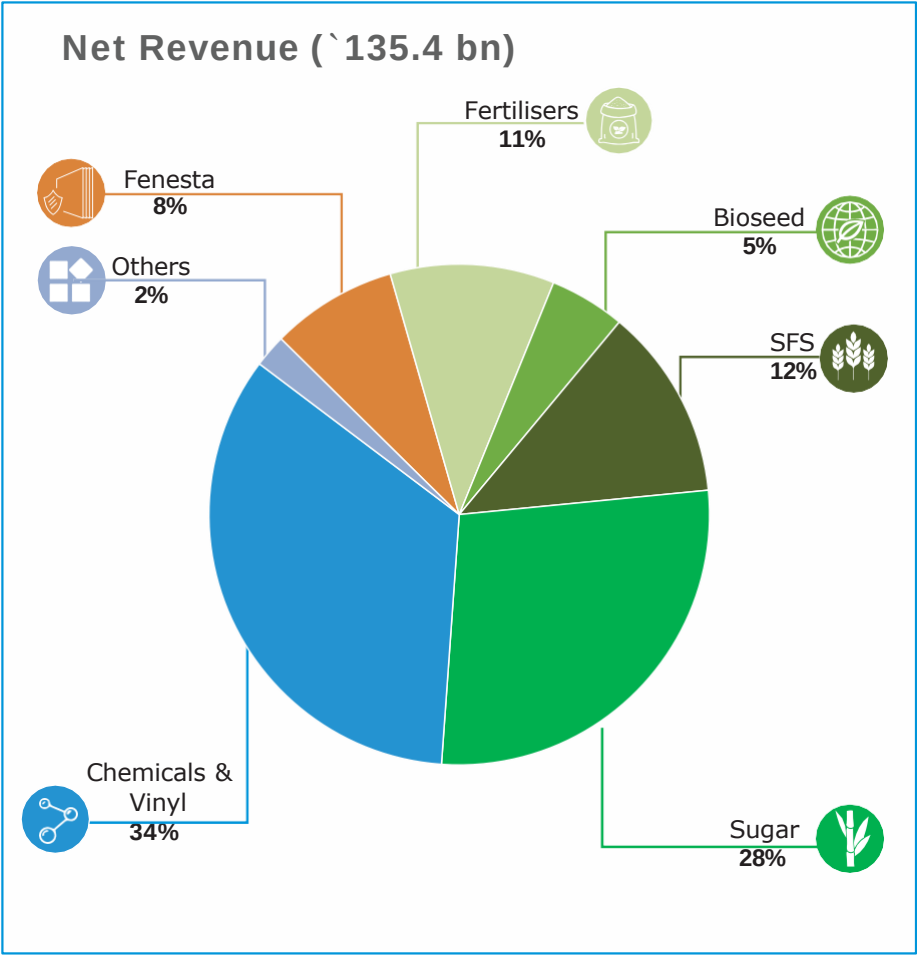
Net Revenue	–	3
PBIT	–	-
Capital Employed	–	0.4

Cement: a small facility (0.4 mn tonne) - waste management of vinyl plant

Hariyali being rationalized

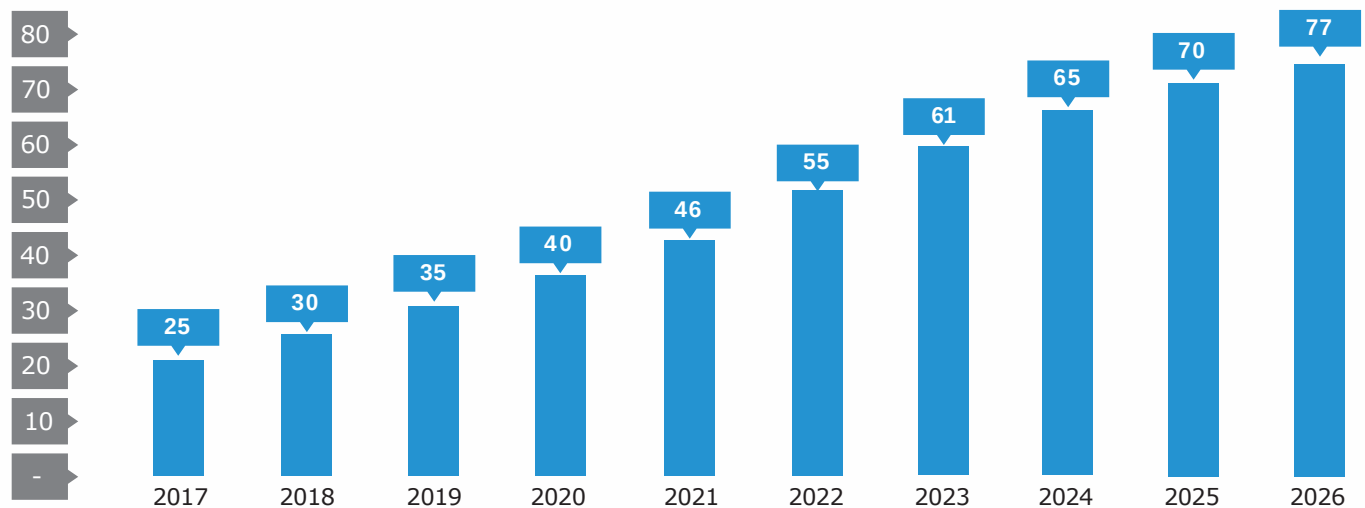
DIVERSIFIED BUSINESS

Key data for FY 2025-26

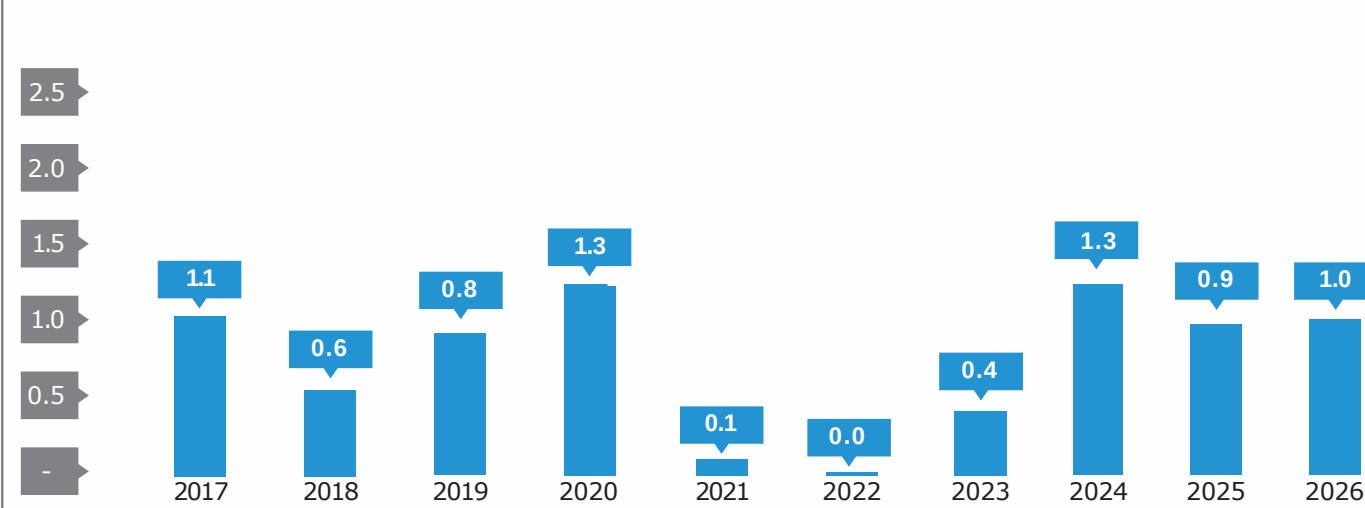


KEY FINANCIALS

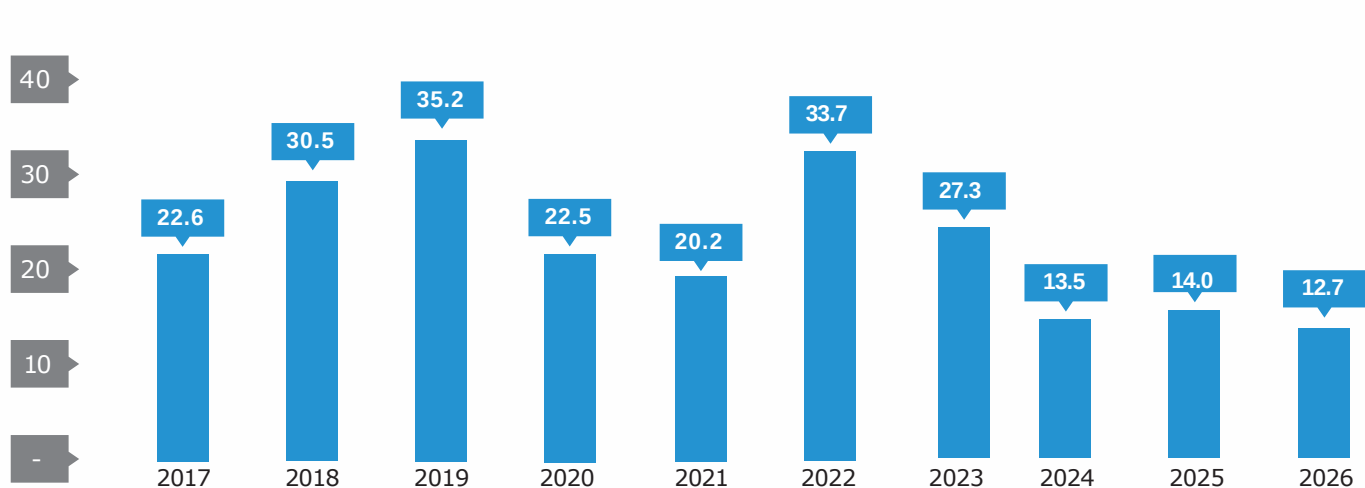
Net Worth (₹/bn)



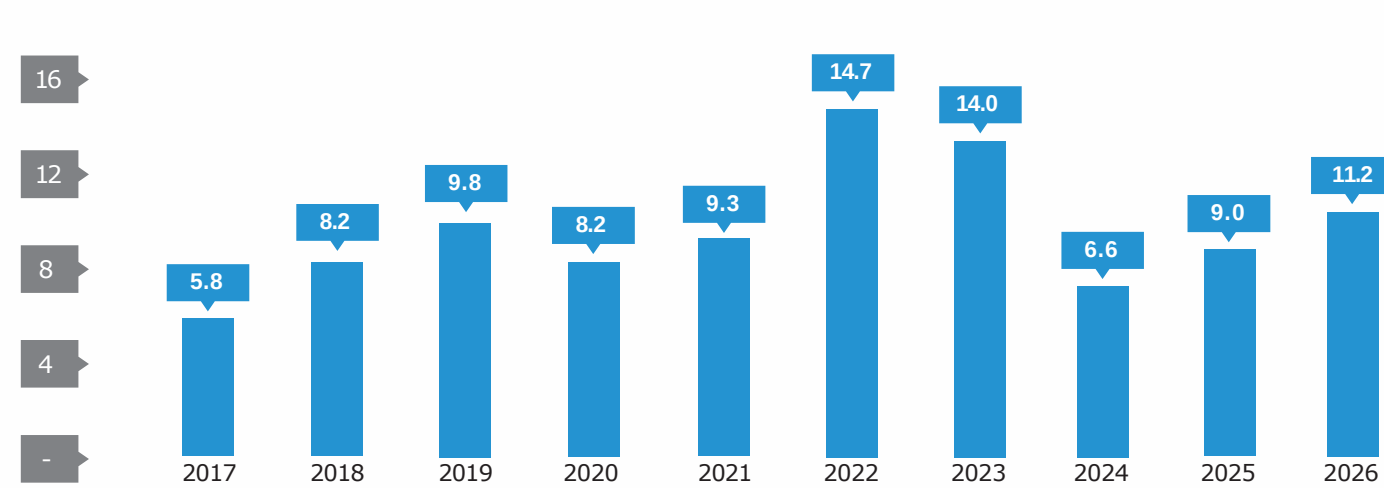
Net Debt to PBDIT



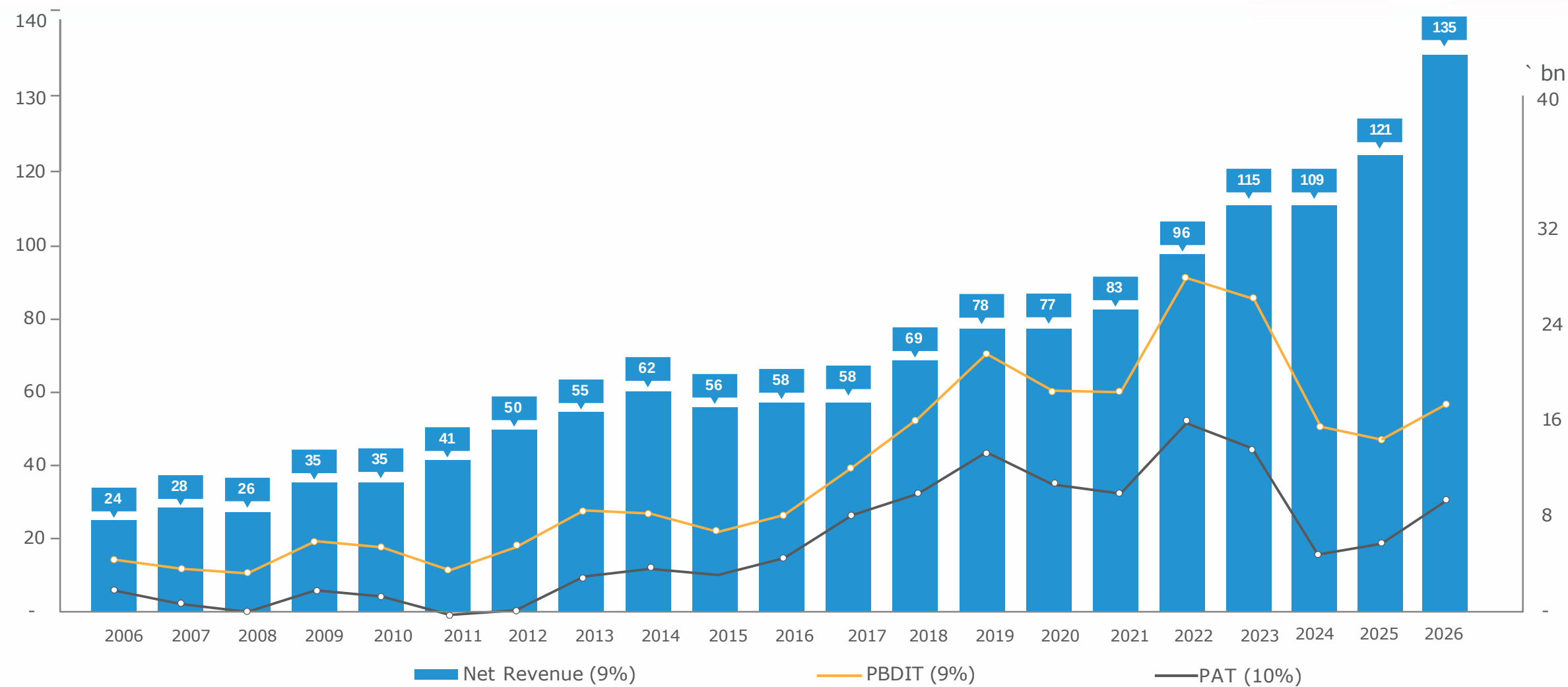
ROCE (%)



Dividend Per Share (₹/Share)

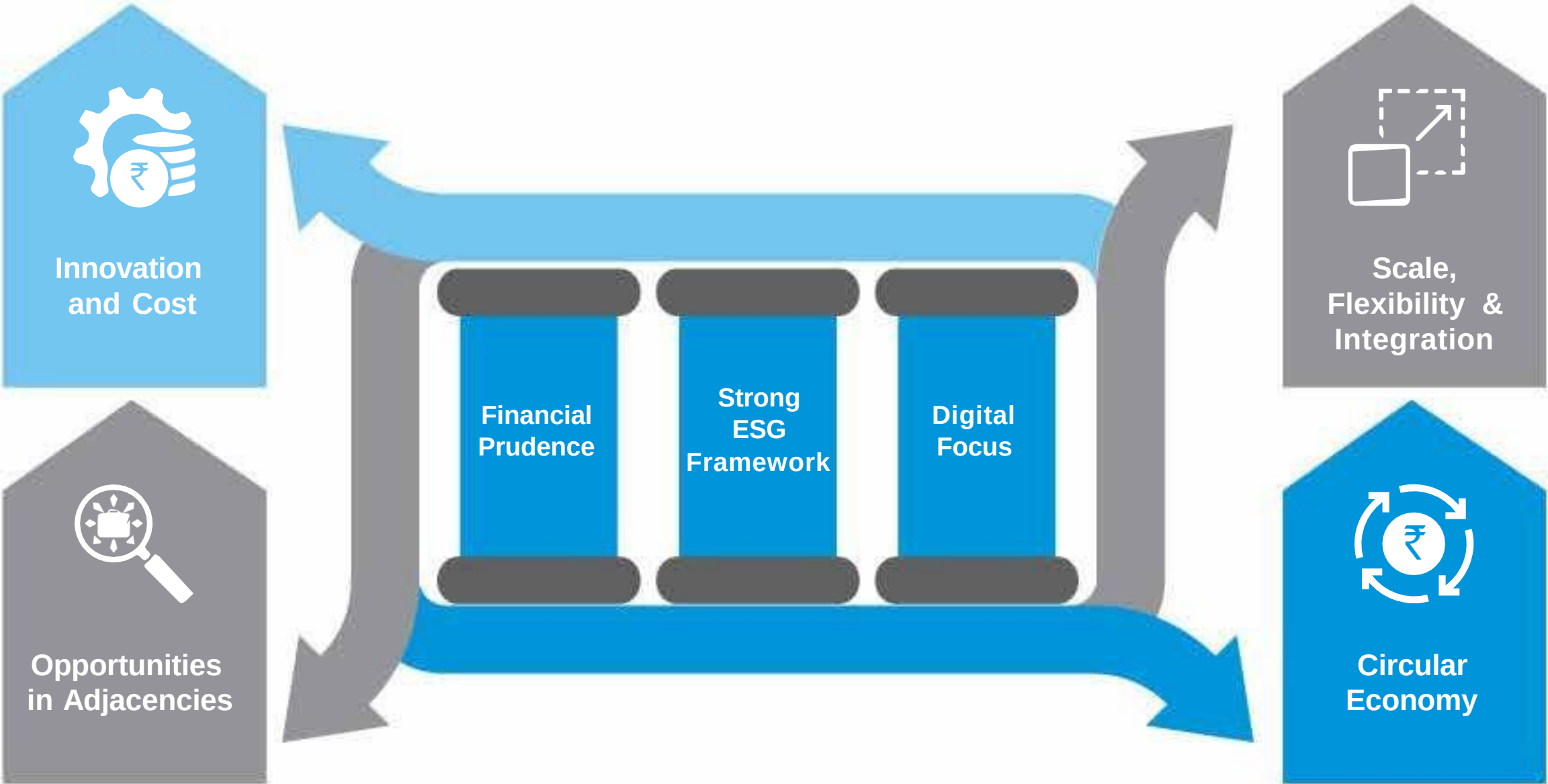


KEY FINANCIALS



Supported by strong balance sheet & investment philosophy

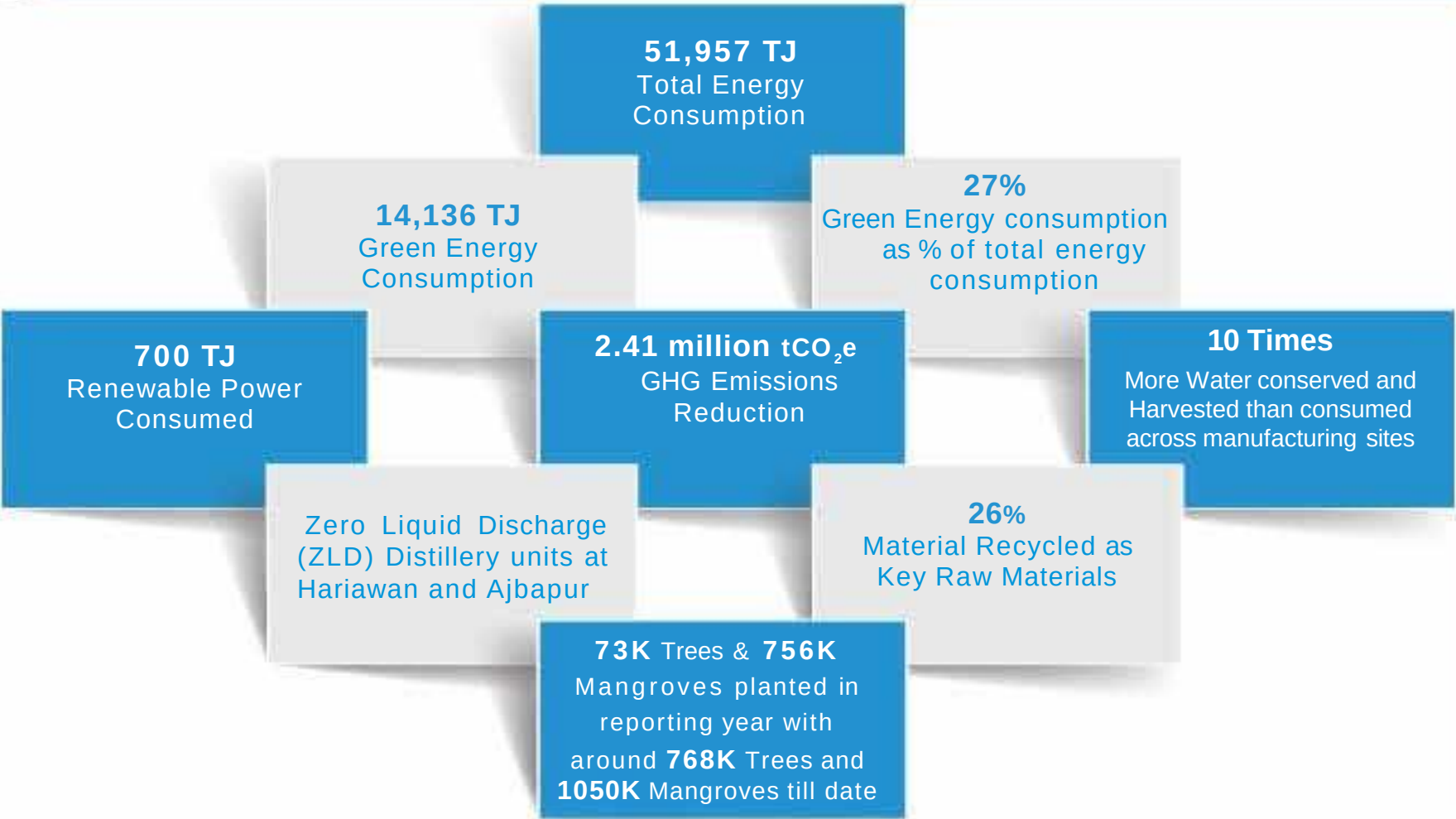
STRATEGY FRAMEWORK



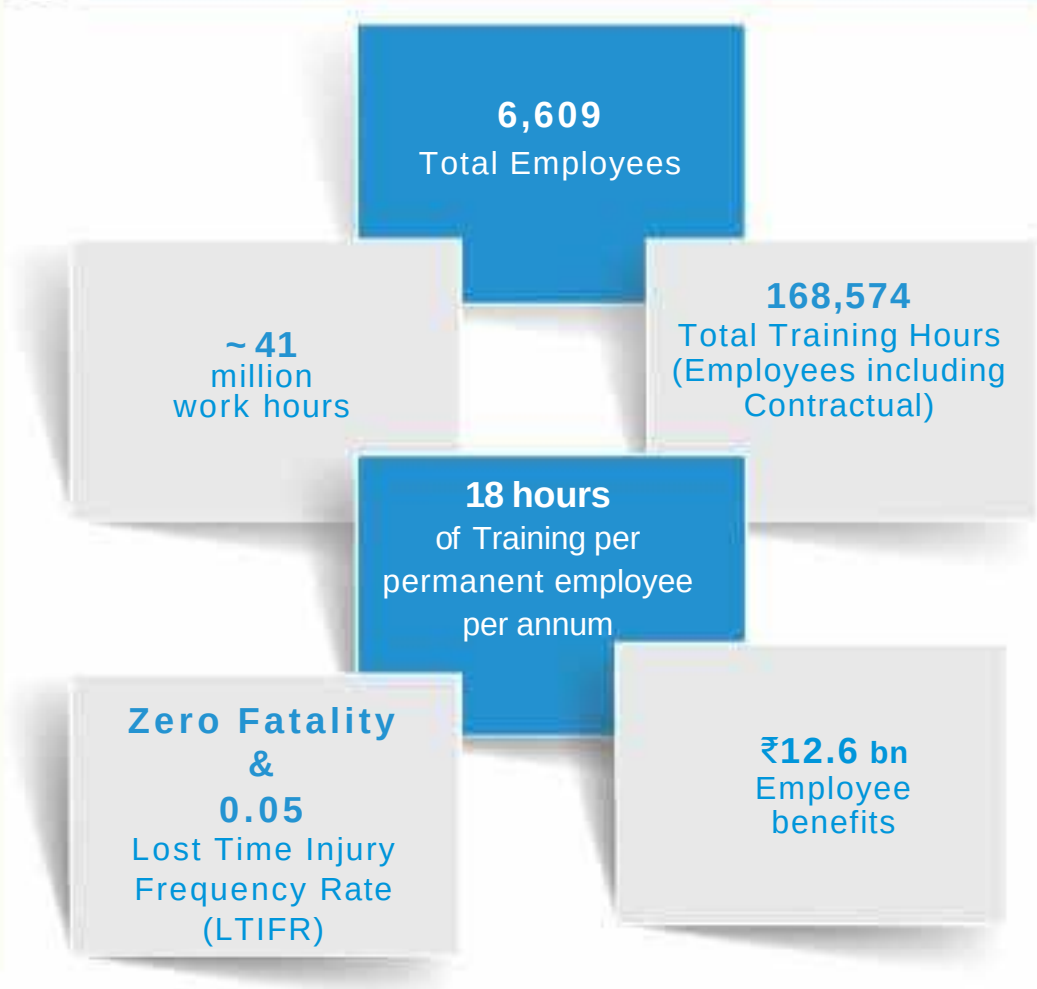
ESG - VALUE CREATION



Natural Capital



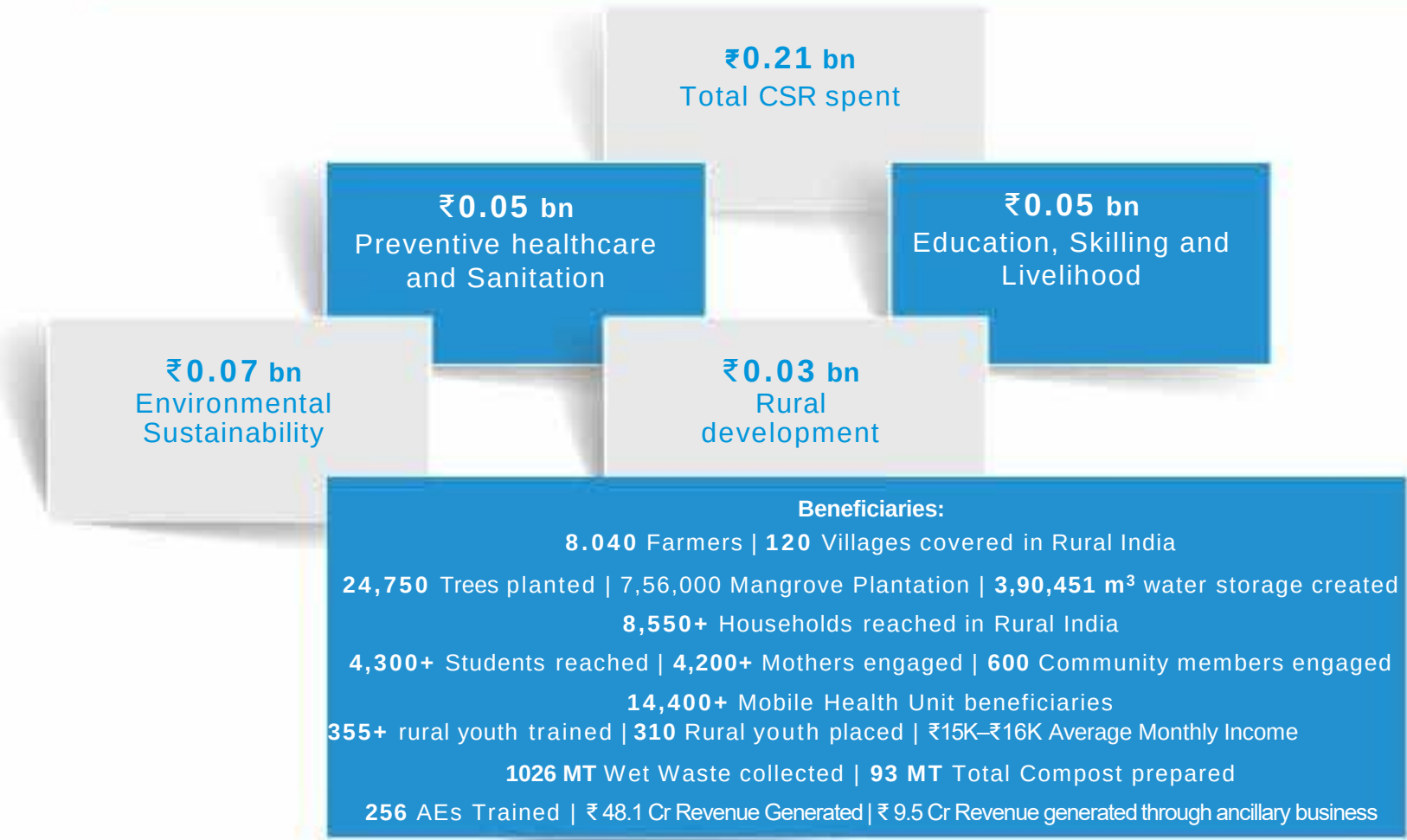
Human Capital



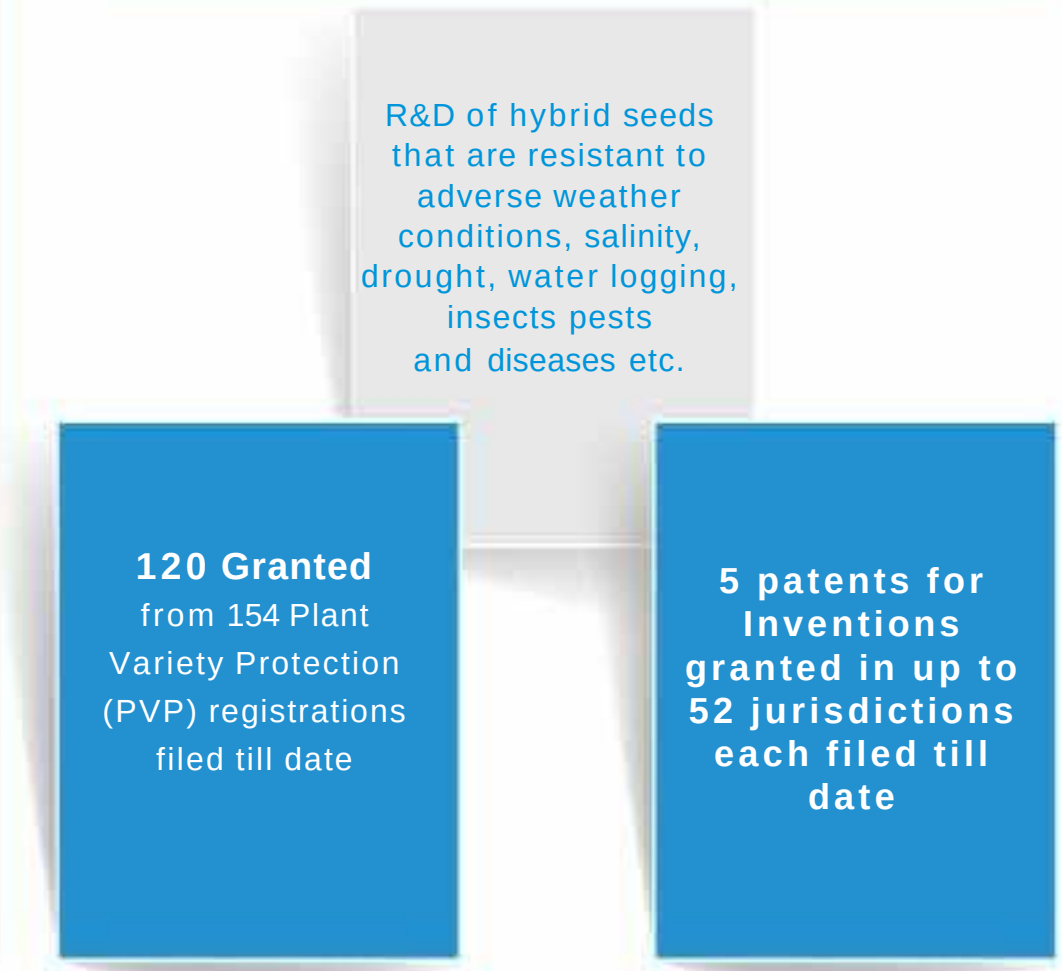
ESG - VALUE CREATION



Social & Relationship Capital



Intellectual Capital

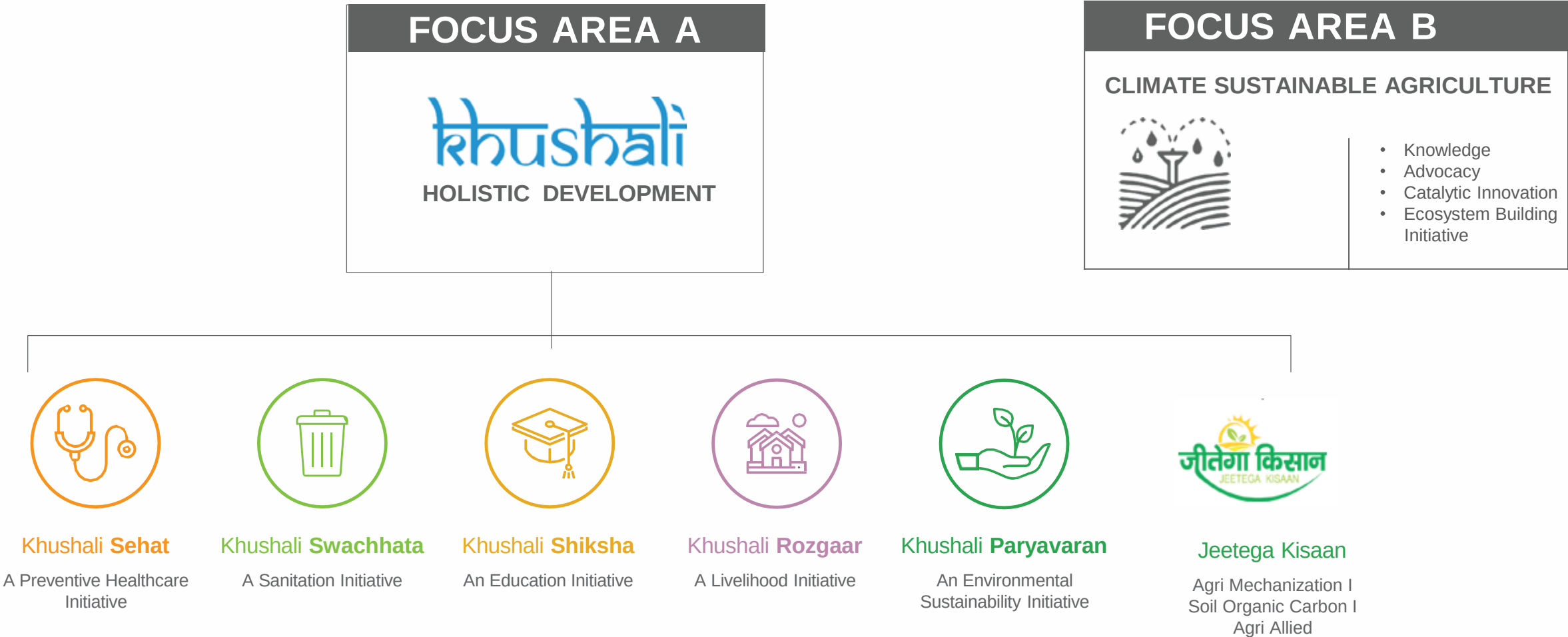


CORPORATE SOCIAL RESPONSIBILITY



CSR PROGRAM APPROACH @ DCM SHRIRAM LTD

DCM Shiram Ltd undertakes its CSR activities through it’s Philanthropic arm DCM Shriram Foundation with key focus areas of:



CORPORATE SOCIAL RESPONSIBILITY

KHUSHALI (MEANS “PROSPERITY”) PROGRAM DRIVEN THROUGH 5 PILLARS (AN INTEGRATED DEVELOPMENT PROGRAM MODEL)

Khushali Sehat

A Health Initiative

To improve maternal, child, and community health outcomes through preventive healthcare, nutrition, and strengthened frontline health systems. The program focuses on awareness, early intervention, and access to quality healthcare services in underserved communities.



Khushali Shiksha

An Education Initiative

To enhance access to quality education and strengthen foundational learning for children and youth. The program supports ECCE, school readiness, digital learning, and community participation in education.



Khushali Swachhata

A Sanitation Initiative

To build cleaner and healthier communities through sustainable solid waste management systems. The program promotes waste segregation, recycling, and community-led behaviour change.



Khushali Rozgaar

A Livelihood Initiative

To improve employability and create sustainable livelihood opportunities for youth and women. The program promotes industry-aligned skilling, entrepreneurship, and income generation initiatives.



Khushali Paryavaran

An Environmental Sustainability Initiative

Khushali Parya varan (An Environmental Sustainability Initiative)To conserve natural resources and strengthen environmental sustainability in and around communities. The program supports water conservation, plantation drives, biodiversity restoration, and climate resilience.

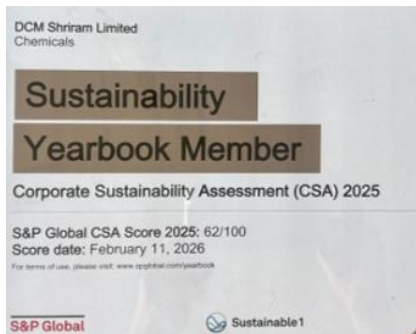


AWARDS & ACCOLADES



AWARDS & RECOGNITIONS

DCM Shriram received Yearbook Member distinction in the S&P Global Sustainability Yearbook 2026



Fenesta recognized as the Iconic Brands of India 2025 by ET Now



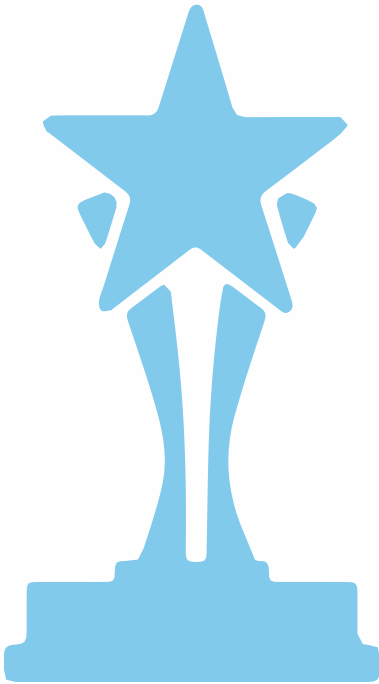
Shriram Bioseed Genetics wins Company of the Year – Seed at the Agri Business Summit & Awards 2025



DCM Shriram Chemicals' Jhagadia site joined the World Economic Forum's Global Lighthouse Network and recognized in the Distinction in Productivity category



DCM Shriram Chemicals won the DX Award 2025 for 'Innovative' Best Practice in Digital under the Production Excellence category Transformation by the Confederation of Indian Industry (CII).





DCM SHRIRAM

Growing with trust

Thank you

DCM SHRIRAM LTD.