DCM SHRIRAM
Growing with trust

CORPORATE PRESENTATION

June 2026

DCM SHRIRAM LTD.

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DCM SHRIRAM
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OUR VISION

VIBRANT GROWTH WITH TRUST, ENERGISED EMPLOYEES & DELIGHTED CUSTOMERS

OUR VALUES

I **NTEGRITY**
Uphold ethical standards.
Be socially responsible. Deliver on promises.

A **GILITY**
Act with speed.
Adapt continuously. Deliver results.

C **USTOMER-CENTRICITY**
Listen to customers.
Build long lasting relationships.

T **EAM WORK**
Foster collaborative working.
Promote meritocracy.
Practice empathy & humility.

O **PENNESS**
Encourage diverse views.
Build external orientation

N **EWNESS**
Be innovative.
Be Creative.

DCM SHRIRAM LTD.

AN OVERVIEW OF A 137 YEAR'S OLD GROUP

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Net Revenue ₹135.4 bn

Agri Businesses (56%)
(Sugar & Ethanol,Shriram Farm Solutions, Bioseed, Fertilizer)

Chemicals & Vinyl (34%)

Building Material Products (8%)
(Fenesta Building Systems)

PBDIT $16.9 bn

12 Locations

6609 Employees

PAT $8.6 bn

> 10X Water Harvested & Conserved

27% Total Energy is Green

KEY NUMBERS FOR FY 2025-26

SUSTAINED ENTREPRENEURSHIP
OF OVER 137 YEARS

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Our Founder - Sir Shri Ram
(1884-1963)

Sir Shri Ram was an eminent and public-spirited philanthropist, an outstanding industrialist and one of the trend-setting visionary leaders of the Indian business community.

He began as a humble worker and went on to set up one of India's largest business houses - the DCM Group.

SUSTAINED ENTREPRENEURSHIP
OF OVER 137 YEARS

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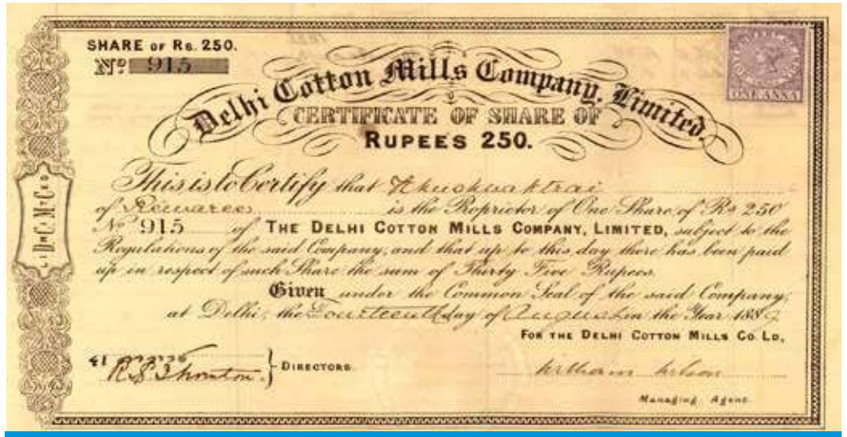
SHARE OF Rs. 250.
No. 915
Delhi Cotton Mills Company, Limited.
CERTIFICATE OF SHARE OF
RUPEES 250.
This is to Certify that Khushaltrai
of Roorkee is the Proprietor of One Share of Rs 250
No. 915 of THE DELHI COTTON MILLS COMPANY, LIMITED, subject to the
Regulations of the said Company, and that up to this day there has been paid
up in respect of such Share the sum of Thirty Five Rupees.
Given under the Common Seal of the said Company
at Delhi, the Fourteenth day of December in the Year 1889.
FOR THE DELHI COTTON MILLS CO. LD.
DIRECTORS
Managing Agent.

Delhi Cloth Mills Share Certificate in 1889

Delhi Cloth Mills aerial view in 1889

Sir Shri Ram with Gandhiji at a FICCI event

Sir Shri Ram at the SRCC inauguration in 1954

DCM SHRIRAM'S
STRONG LEADERSHIP

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DCM Shriram Limited is a spin-off from the trifurcation of the erstwhile DCM Group in 1990.

The Company is organized into strategic business units managed by professional CEOs under the stewardship of promoters.

Ajay S. Shriram
Chairman & Senior Managing Director

Vikram S. Shriram
Vice-Chairman & Managing Director

Ajit S. Shriram
Jt. Managing Director

Aditya A. Shriram
Deputy Managing Director

CHANGING LANDSCAPE

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Decade Post Trifurcation 1990 to 2000

- Kota Complex with Fertilizer Cement & Chloro-Vinyl businesses and Swatantra Bharat Mills (SBM)
- New Caustic Soda (CS) facility in Bharuch
- Acquired Ajbapur Sugar Plant in state of UP
- Closed SBM

2001 to 2010 Scale & New Businesses

- Expanded all businesses in Kota & Bharuch except Fertilizers.
- Acquired Sugar Unit - Rupapur and expanded Sugar Unit - Ajbapur, set up two new Sugar Units (Hariawan & Loni) in the state of UP. 5th largest Sugar producer in country.
- Ventured new businesses of uPVC windows (Fenesta) and Hybrid Seeds (Bioseed), and Rural Retail (Hariyali)

Consolidation & Sustainability 2011 to 2020

- Expansion In Bharuch - 2nd largest CS producer in the country
- Two new Ethanol Distilleries were set up in Sugar Mills
- Rationalized Rural Retail, Bioseed International and Bulk fertilizers
- Significant investments in cost optimzation
- Strengthened Balance Sheet

2021 Onwards

- Growth capex of ₹35 billion completed in the Sugar and Chemicals businesses.
- Continue to build adjacent growth platforms through strategic acquisitions & partnerships:
  - DNV Global (53% stake): Backward integration for Fenesta.
  - HSCL (100% acquisition): Entry into advanced materials.
  - PolyTek (JV with Teknor Apex): Expansion into advanced polymer solutions.
- Strong Balance sheet supporting further investments

OUR BUSINESSES

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Agri Businesses

Sugar (42,400 TCD)

Co-Gen (166 MW)

Distillery/ Ethanol (310 KLD)*
+ (250 KLD)**

Compressed Bio Gas (12 TPD)

Shriram Farm Solutions

Fertilizers (379,500 TPA)

Bioseed

Chemicals & Vinyl

Caustic Soda (2,749 TPD)

Hydrogen Peroxide (165 TPD)

Aluminum Chloride (150 TPD) (+100 TPD***)

Epichlorohydrine (ECH) (52,000 TPA)

Calcium Chloride (225 TPD)***

Epoxy Resins (33,551 TPA) (+36 KTPA Formulated Resins)***

Stable Bleaching Powder (120 TPD)

PVC Resins (220 TPD)

Calcium carbide (112,000 TPA)

Polymer Compounds (24,050 TPA)

Building Material Products

Fenesta Building Systems – uPVC and
Aluminium Windows & Doors, Façade & Hardware

Others

Cement (400,000 TPA)

The business is supported by 383 MW coal based power plant, 166 MW Co-Gen and 50 MW (peak) (+126 MW peak***) renewable power.

*On B Heavy Molasses , **on Multifeed stock ***Under implementation

OUR PRESENCE

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- Shriram Fertilizers & Chemicals, Kota - Rajasthan
- Fenesta Building Systems, Kota, Bhiwadi, Chennai, Bhubaneswar, Hyderabad
- Shriram Alkali & Chemicals, Bharuch-Gujarat, Hindusthan Speciality Chemicals
- Bioseed, Hyderabad & Philippines
- Sugar Production units (Central UP) – Ajbapur, Rupapur, Hariawan & Loni & Distillery Units – Ajbapur & Hariawan

BUSINESS PROFILE

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Agri Businesses

Net Revenue	–	**75.7**
PBIT	–	**7.4**
Capital Employed	–	**46.0**

Agri Output: 4 Integrated sugar complexes in State of UP (Sugar – 42,400 TCD, Power – 166 MW, Distillery – 560 KLD)

Agri Inputs: Research based specialty plant nutrition, crop protection chemicals, seeds and Urea production

3.8 lac MT Urea plant in State of Rajasthan

Chemicals & Vinyl

Net Revenue	–	**46.5**
PBIT	–	**5.6**
Capital Employed	–	**54.6**

Chemicals: 2nd Largest Chlor-Alkali producer (2,749 TPD) in India with operations in States of Gujarat & Rajasthan.

Vinyl: Only carbide based PVC producer (220 TPD) in India, PVC compounding plant (24K TPA)

Building Materials Products

		Fenesta
Net Revenue	–	**11.1**
PBIT	–	**1.2**
Capital Employed	–	**2.2**

Fenesta brand now a synonym to uPVC windows in India. Growing at more than 20% with presence in windows, system aluminium products, doors, façades and hardware

Others

Net Revenue	–	**3**
PBIT	–	**-**
Capital Employed	–	**0.4**

Cement: a small facility (0.4 mn tonne) - waste management of vinyl plant

Hariyali being rationalized

Financials are in ₹/bn for FY 2026.

DIVERSIFIED BUSINESS

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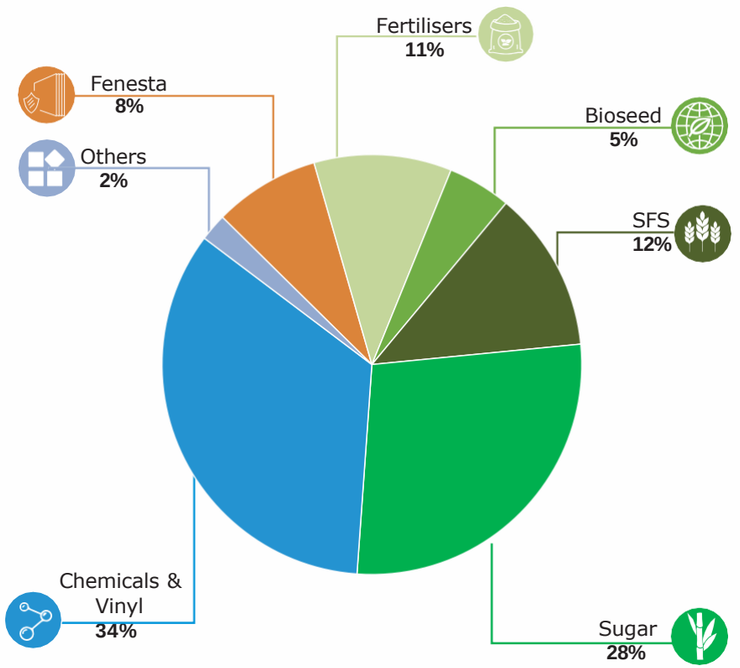
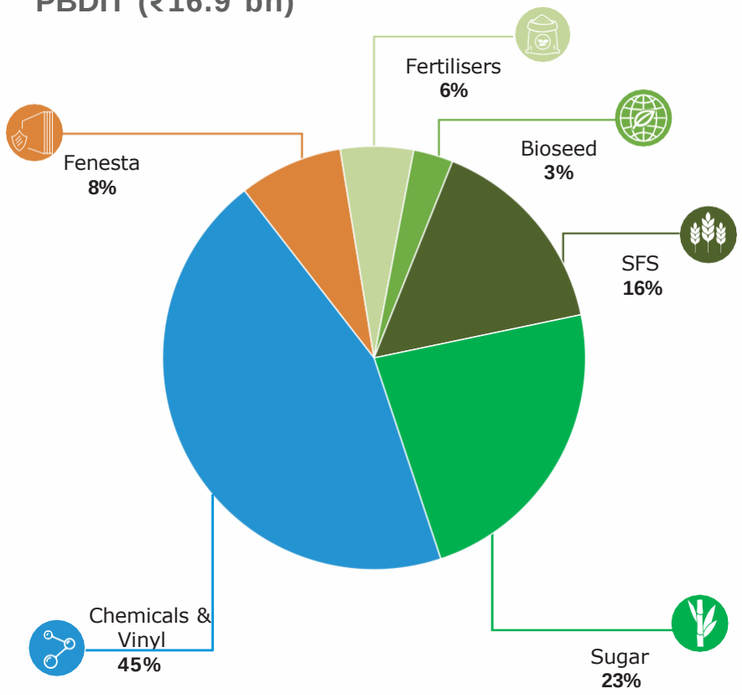
Key data for FY 2025-26

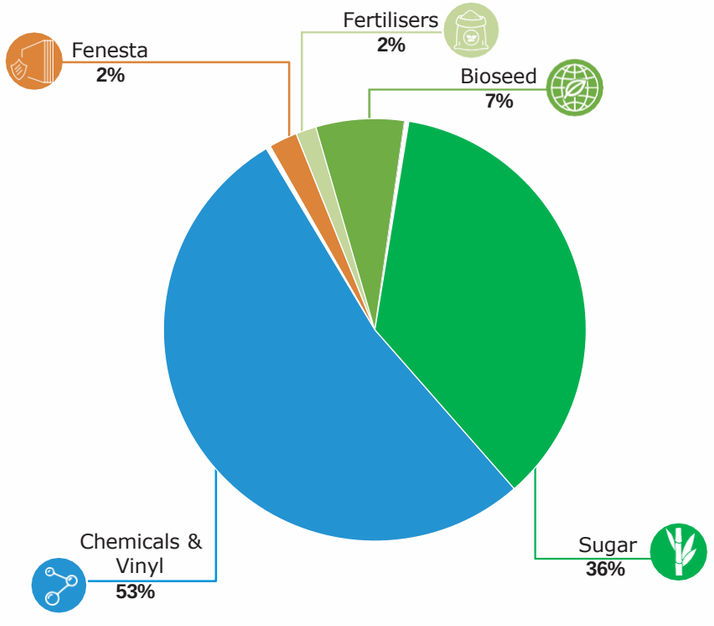
Net Revenue (₹135.4 bn)



PBDIT (₹16.9 bn)



Capital Employed (₹103.2 bn)



KEY FINANCIALS

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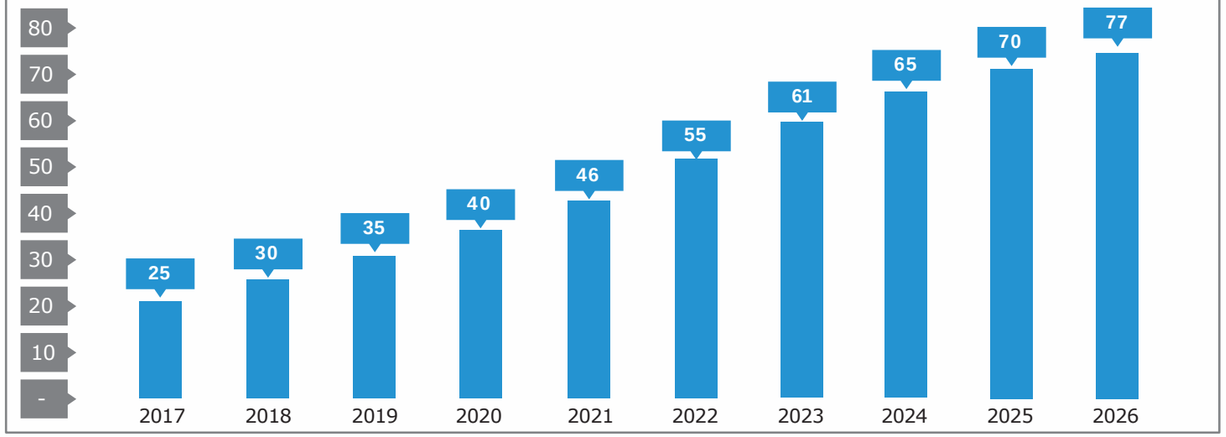
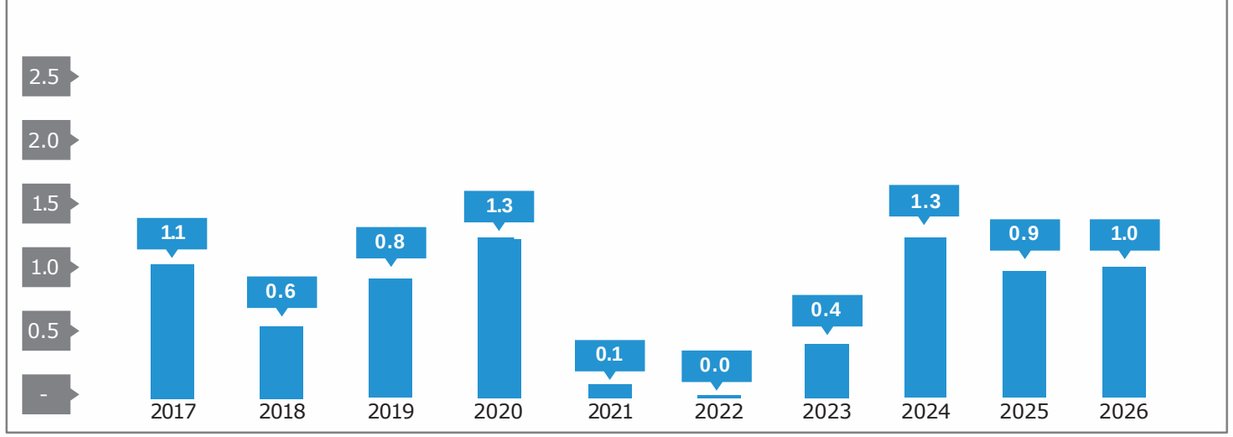
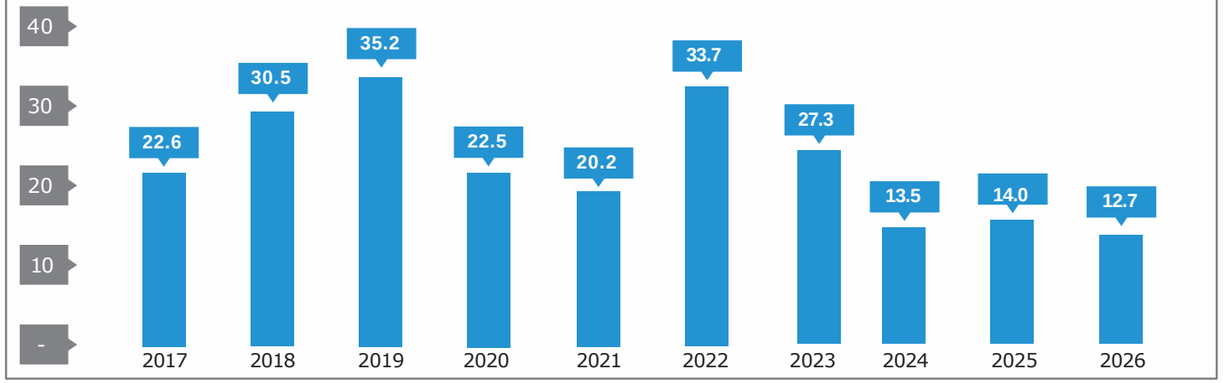
Net Worth (₹/bn)



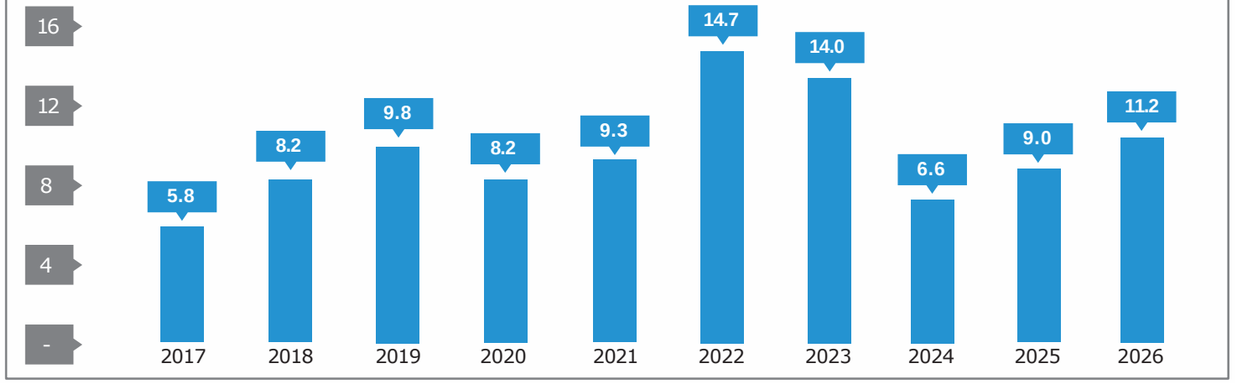
Net Debt to PBDIT



ROCE (%)

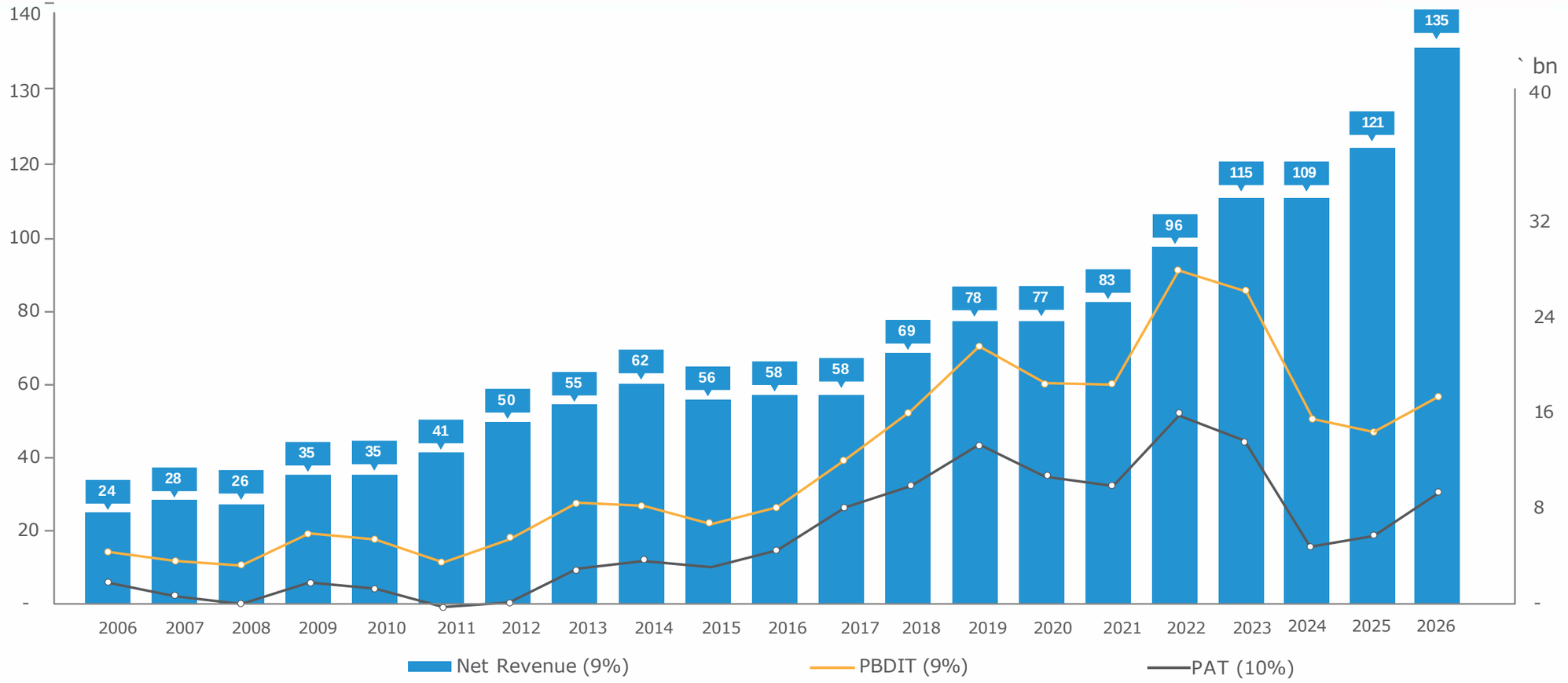


Dividend Per Share (₹/Share)



KEY FINANCIALS

DCM SHRIRAM
Growing with trust



Supported by strong balance sheet & investment philosophy

STRATEGY FRAMEWORK

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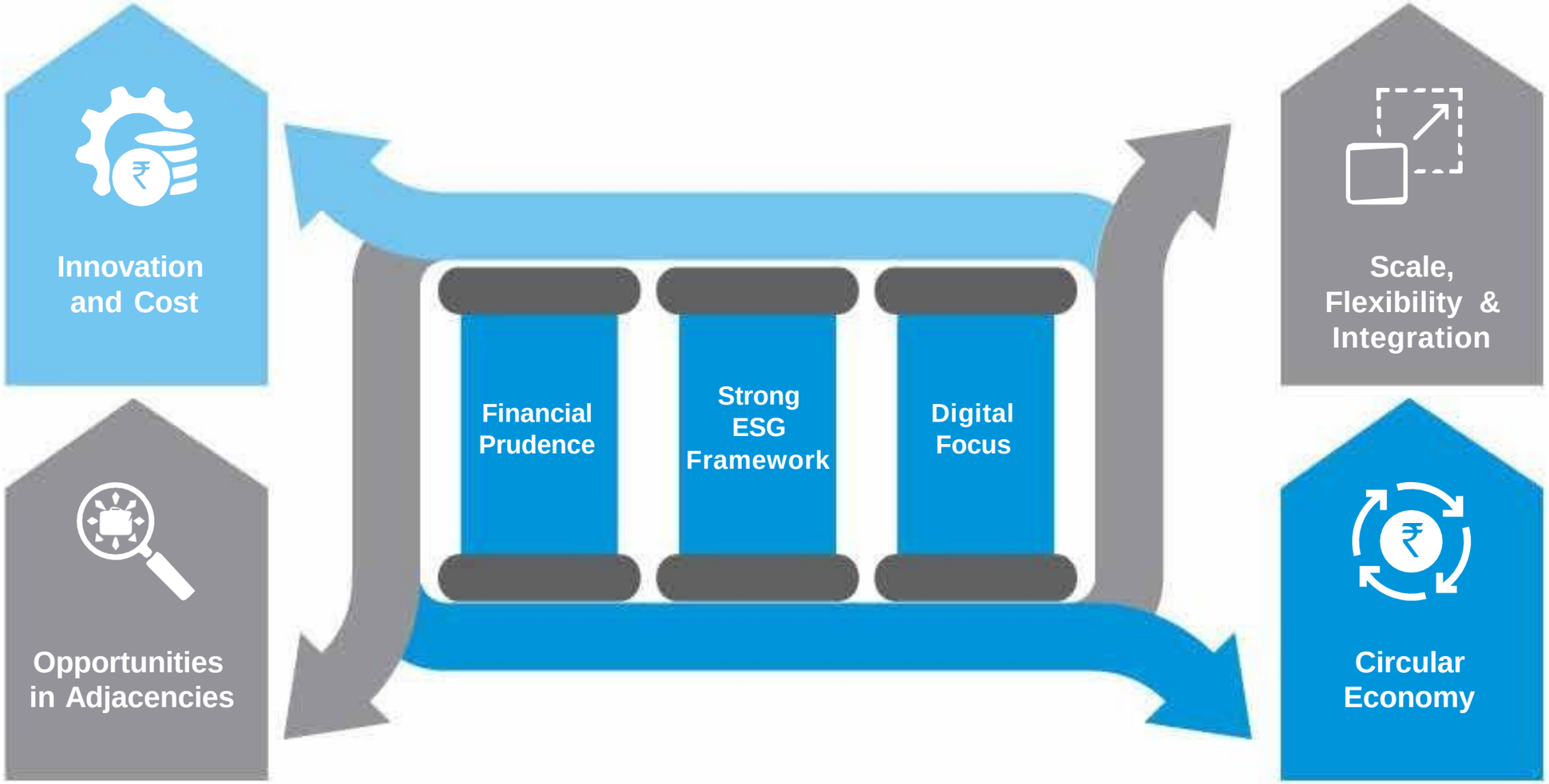

ESG - VALUE CREATION

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Natural Capital

51,957 TJ
Total Energy Consumption

14,136 TJ
Green Energy Consumption

27%
Green Energy consumption as % of total energy consumption

700 TJ
Renewable Power Consumed

2.41 million tCO_2e
GHG Emissions Reduction

10 Times
More Water conserved and Harvested than consumed across manufacturing sites

Zero Liquid Discharge (ZLD) Distillery units at Hariawan and Ajbapur

26%
Material Recycled as Key Raw Materials

73K Trees & **756K** Mangroves planted in reporting year with around **768K** Trees and **1050K** Mangroves till date

Human Capital

6,609
Total Employees

~ 41
million work hours

168,574
Total Training Hours (Employees including Contractual)

18 hours
of Training per permanent employee per annum

Zero Fatality
&
0.05
Lost Time Injury Frequency Rate (LTIFR)

₹12.6 bn
Employee benefits

ESG - VALUE CREATION

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Social & Relationship Capital

₹0.21 bn
Total CSR spent

₹0.05 bn
Preventive healthcare and Sanitation

₹0.05 bn
Education, Skilling and Livelihood

₹0.07 bn
Environmental Sustainability

₹0.03 bn
Rural development

Beneficiaries:

8.040 Farmers | **120** Villages covered in Rural India

24,750 Trees planted | 7,56,000 Mangrove Plantation | **3,90,451 m³** water storage created

8,550+ Households reached in Rural India

4,300+ Students reached | **4,200+** Mothers engaged | **600** Community members engaged

14,400+ Mobile Health Unit beneficiaries

355+ rural youth trained | **310** Rural youth placed | ₹15K–₹16K Average Monthly Income

1026 MT Wet Waste collected | **93 MT** Total Compost prepared

256 AEs Trained | ₹ 48.1 Cr Revenue Generated | ₹ 9.5 Cr Revenue generated through ancillary business

Intellectual Capital

R&D of hybrid seeds that are resistant to adverse weather conditions, salinity, drought, water logging, insects pests and diseases etc.

120 Granted from 154 Plant Variety Protection (PVP) registrations filed till date

5 patents for Inventions granted in up to 52 jurisdictions each filed till date

CORPORATE
SOCIAL RESPONSIBILITY

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CSR PROGRAM APPROACH @ DCM SHRIRAM LTD

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DCM Shriram Ltd undertakes its CSR activities through it's Philanthropic arm DCM Shriram Foundation with key focus areas of:

FOCUS AREA A

khushali

HOLISTIC DEVELOPMENT

- Khushali **Sehat** — A Preventive Healthcare Initiative
- Khushali **Swachhata** — A Sanitation Initiative
- Khushali **Shiksha** — An Education Initiative
- Khushali **Rozgaar** — A Livelihood Initiative
- Khushali **Paryavaran** — An Environmental Sustainability Initiative

FOCUS AREA B

CLIMATE SUSTAINABLE AGRICULTURE

Knowledge
Advocacy
Catalytic Innovation
Ecosystem Building
Initiative

जीतेगा किसान
JEETEGA KISAAN

Jeetega Kisaan

Systems Thinking . Lifecycle Development . Government Convergence

CORPORATE SOCIAL RESPONSIBILITY

KHUSHALI (MEANS “PROSPERITY”) PROGRAM DRIVEN THROUGH 5 PILLARS
(AN INTEGRATED DEVELOPMENT PROGRAM MODEL)

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Khushali **Sehat**
A Health Initiative

To improve maternal, child, and community health outcomes through preventive healthcare, nutrition, and strengthened frontline health systems. The program focuses on awareness, early intervention, and access to quality healthcare services in underserved communities.

Khushali **Shiksha**
An Education Initiative

To enhance access to quality education and strengthen foundational learning for children and youth. The program supports ECCE, school readiness, digital learning, and community participation in education.

Khushali **Swachhata**
A Sanitation Initiative

To build cleaner and healthier communities through sustainable solid waste management systems. The program promotes waste segregation, recycling, and community-led behaviour change.

Khushali **Rozgaar**
A Livelihood Initiative

To improve employability and create sustainable livelihood opportunities for youth and women. The program promotes industry-aligned skilling, entrepreneurship, and income generation initiatives.

Khushali **Paryavaran**
An Environmental Sustainability Initiative

Khushali Parya varan (An Environmental Sustainability Initiative)To conserve natural resources and strengthen environmental sustainability in and around communities. The program supports water conservation, plantation drives, biodiversity restoration, and climate resilience.

AWARDS & ACCOLADES

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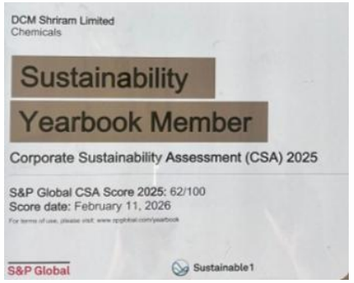
AWARDS & RECOGNITIONS

DCM Shriram received Yearbook Member distinction in the S&P Global Sustainability Yearbook 2026



Fenesta recognized as the Iconic Brands of India 2025 by ET Now

Shriram Bioseed Genetics wins Company of the Year – Seed at the Agri Business Summit & Awards 2025

DCM Shriram Chemicals' Jhagadia site joined the World Economic Forum's Global Lighthouse Network and recognized in the Distinction in Productivity category

DCM Shriram Chemicals won the DX Award 2025 for 'Innovative' Best Practice in Digital under the Production Excellence category Transformation by the Confederation of Indian Industry (CII).

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Thank you